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EXECUTIVE SUMMARY

KEY SEGMENTATIONS

KEY SEGMENTATIONS

This analysis includes questions segmented by survey wave.* Statistically significant differences are calculated at the 95% confidence level and are denoted by superscript letters (e.g., A, B, C). Corresponding letters indicate significant differences between groups.

SURVEY WAVE*



Spring 2022 (n=257) Fall 2022 (n=657) Spring 2023 (n=516) 18% 46% 36%



KEY FINDINGS (1/2)

- Continued inflation and economic disruption are seen as the largest business risks in 2023. Cybersecurity is the next biggest risk/challenge both to organizations overall (18%) and to financial leaders themselves (19%). In response to the Inflation Reduction Act and increases in corporate tax rates, many organizations have reduced corporate spending (63%), raised the prices of products and services (53%), and/or updated financial reporting processes (51%).
- If the US were to enter a recession, three-quarters of financial leaders would expect it to end within a year. More than half of financial leaders, however, expect COVID-related supply chain disruptions to continue into 2024 (54%) or beyond (6%). Despite this, nearly all financial leaders expect their organization's revenue to increase (60%) or stay the same (32%) this year, compared to last year.
- More than half of organizations plan to invest more in both DEI and ESG initiatives this year than in 2022, while a third plan to invest the same, and very few plan to invest less in each area. Around half of organizations plan to hire more staff (46%) or contract workers (6%) in 2023, while a third are freezing hiring (31%), and few are reducing staff (10%) or unsure (7%). Staffing plans are similar for finance departments specifically.

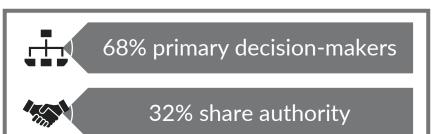


KEY FINDINGS (2/2)

- Although there are obstacles organizations are facing when investing in new technologies, such as cost/ROI and technical skill level of employees, trends foreshadow an increased usage of tech going forward. Cloud-based planning and reporting solutions remain the most used data analysis tools (91%), however, most organizations also use predictive analytics (85%), business intelligence (84%), and ML/AI (75%) tools at least intermittently, and about half of organizations are planning to invest more in each of these tools this year, compared to 2022 (45-51%).
 - o Two-thirds of organizations (68%) have adopted an automated machine learning (AutoML) solution to supplement some of their workforce needs, a significant uptick from Fall 2022 (28%).
 - o Financial leaders see opportunities for improvement in many areas with the help of AI/ML, including ChatGPT. The tasks/processes they believe these technologies will be most useful for include financial planning/analysis/reporting, sales/marketing, customer service, and cybersecurity/privacy.
- Along with investing in new technology for the organization overall, almost all organizations are investing or planning to invest in new tech solutions to support finance functions specifically. The most common solutions they are investing in are cloud-based applications (52%), AI/ML (43%), advanced predictive analytics (42%), and budgeting/planning systems (42%).



FINANCIAL LEADERS SNAPSHOT



o Role

50% Manager/Sr. Manager

28% Director

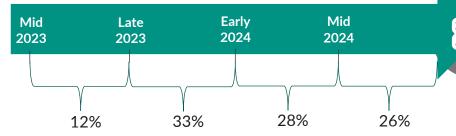
5% Vice President/Sr. Vice Pres.

8% C-Suite Executive

5% President/CEO

4% Owner

EXPECTED END OF POTENTIAL RECESSION



2023 INVESTMENT DECISIONS

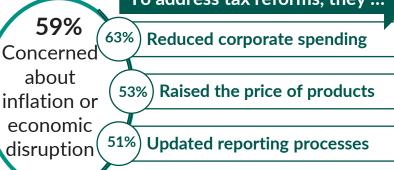
ESG/DEI Investment Plans

More or	Less or No	More or	Less or No
Same ESG	ESG	Same DEI	DEI
spending	spending	spending	spending
90%	10%	91%	9%

2023 Increased Investments (Top 2)

Cloud-based planning and reporting solutions	Machine Learning (ML)/ Artificial Intelligence (AI)	Business Intelligence	Predictive Analytics
51%	47%	47%	45%

To address tax reforms, they ...



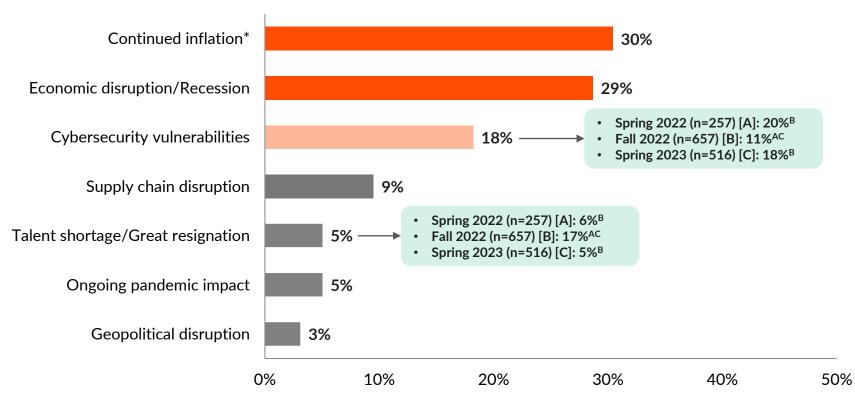


TOP CHALLENGES

CONTINUED INFLATION AND ECONOMIC DISRUPTIONS ARE THE TOP CONCERNS FOR MORE THAN HALF OF ORGANIZATIONS IN 2023

- Cybersecurity is the next biggest concern (18%), returning to around Spring 2022 level (20%) after a dip in Fall 2022 (11%).
- Encouragingly, concerns about supply chain disruption (9%), the ongoing pandemic impact (5%), and geopolitical disruption (3%) have all steadily decreased since Spring 2022, and the concern around talent shortage (5%) has returned to Spring 2022 level (6%) after spiking in Fall 2022 (17%).

2023 BUSINESS RISKS

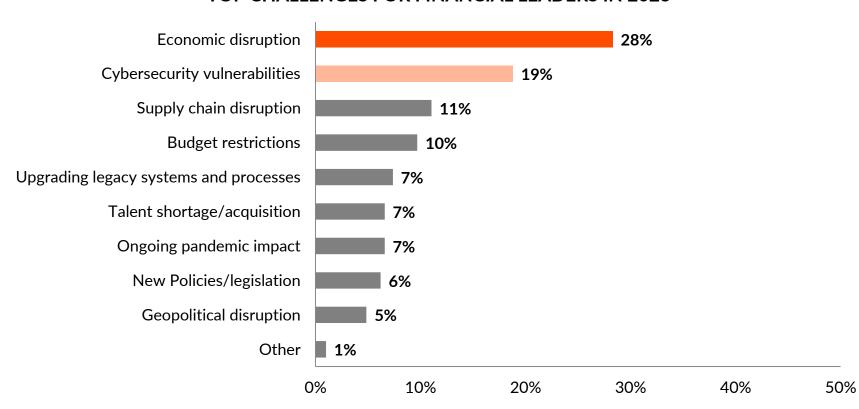




FOR FINANCIAL LEADERS SPECIFICALLY, ECONOMIC DISRUPTION IS THE TOP CHALLENGE

• Cybersecurity vulnerabilities (19%), supply chain disruption (11%), and budget restrictions (10%) are the next greatest challenges, and this is consistent within each sector (i.e., private and public).

TOP CHALLENGES FOR FINANCIAL LEADERS IN 2023





2023 FORECASTING

COVID, INFLATION, POTENTIAL RECESSION

MORE THAN HALF OF FINANCIAL LEADERS EXPECT COVID-RELATED SUPPLY CHAIN DISRUPTIONS TO CONTINUE INTO 2024 OR BEYOND

- In Spring 2022, almost no financial leaders (6%) expected disruption to continue *beyond 2023*, portraying a clear underestimation of the extent of this issue.
- Despite supply chain disruptions, nearly all organizations expect their revenues to either increase (60%) or stay the same (32%) this year, compared to last year.

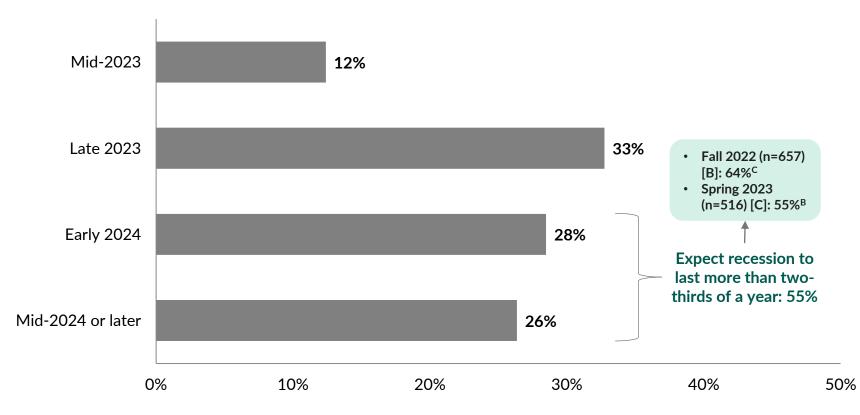
2023 REVENUE EXPECTATIONS SUPPLY CHAIN EXPECTATIONS Yes, I expect COVID-I expect my company's 60% related supply chain revenue to increase 54% disruptions to continue into 2024 I expect my company's 32% revenue to stay the same No, I expect COVIDrelated supply chain 40% disruptions to end this year (2023) I expect my company's 6% revenue to decrease I expect COVID-related supply chain disruptions 6% I'm unsure of what to 2% to continue beyond 2024 expect 0% 20% 40% 60% 80% 100% 0% 20% 40% 60% 80% 100%



EXPECTATIONS OF HOW LONG A POTENTIAL RECESSION WOULD LAST VARY ACROSS FINANCIAL LEADERS

- Specifically, if the US were to enter an official recession, about half (45%) believe it would end in 2023, while the rest (55%) think it would extend into 2024 or beyond.
- This is encouraging because in Fall 2022, financial leaders were significantly more likely to believe the recession would last more than two-thirds of a year if the US were to enter one (64%).

EXPECTED RECESSION LENGTH

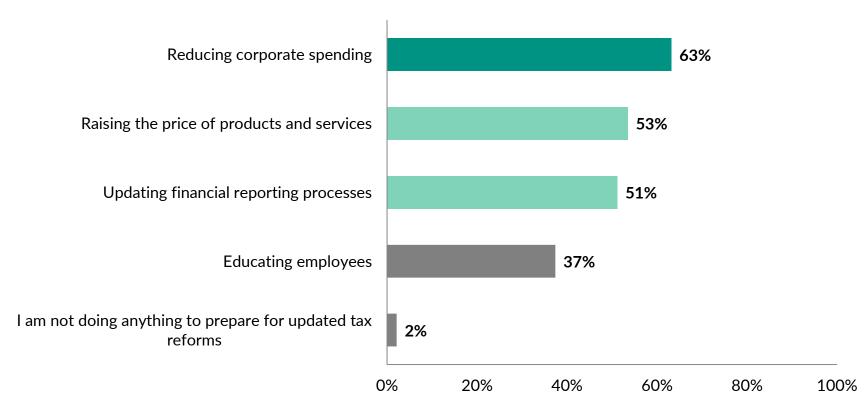




TWO-THIRDS OF ORGANIZATIONS HAVE RESPONDED TO THE INFLATION REDUCTION ACT BY REDUCING CORPORATE SPENDING

- Around half have raised the prices of products and services (53%) and/or updated financial reporting processes (51%), while a third have educated employees (37%).
- This generally corresponds with financial leaders' preparations in the spring and fall of 2022.*

STEPS BEING TAKEN TO ADDRESS TAX REFORMS





Q3.5 Following the Inflation Reduction Act, how is your organization addressing tax reforms and increases in corporate tax rates? Select all that apply. (n=516)

*Note: In prior surveys, respondents were asked about what their organizations were doing to *prepare* for updated tax reforms, because specific policy had not yet been implemented.

ESG/DEI

MORE THAN HALF OF ORGANIZATIONS PLAN TO INVEST MORE IN DEI AND ESG GOALS AND INITIATIVES IN 2023 THAN IN 2022

• These are both significant increases from Fall 2022 (47%, 48%), and are more in line with Spring 2022 plans (65%, 60%).

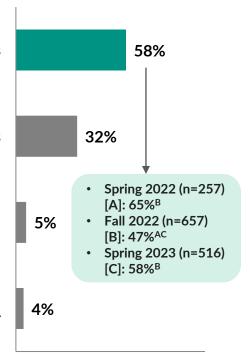
DEI INVESTMENT PLANS

Yes, we will be investing more in DEI initiatives this year

No, we will be investing the same in DEI initiatives as we did in 2022

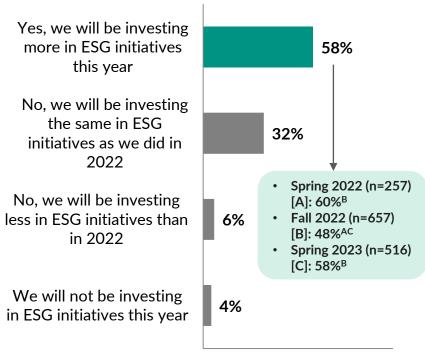
No, we will be investing less in DEI initiatives than in 2022

We will not be investing in DEI initiatives this year



0% 20% 40% 60% 80% 100%

ESG INVESTMENT PLANS



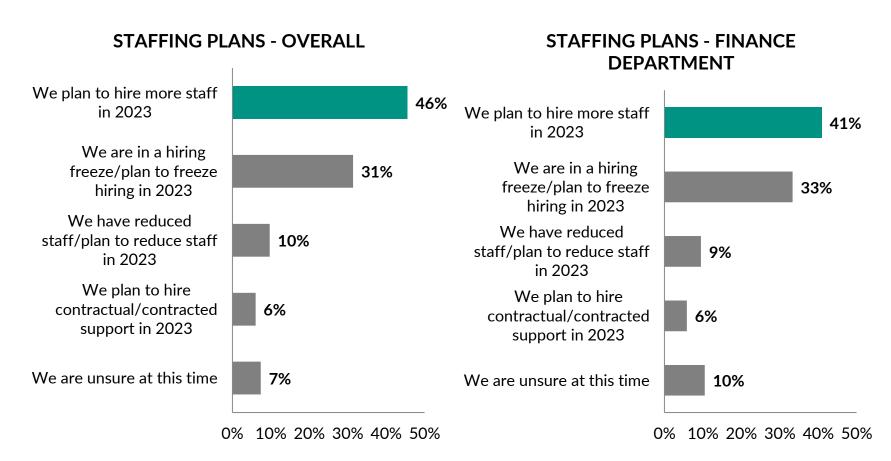
0% 20% 40% 60% 80% 100%



STAFFING

HALF OF ORGANIZATIONS ARE PLANNING TO HIRE MORE STAFF IN 2023, WHILE THE REST ARE FREEZING HIRING, REDUCING STAFF, OR UNSURE

• This is true at the organizational level as well as for finance departments specifically, though slightly fewer are planning to hire more staff for finance departments (41%) than for the organization overall (46%).





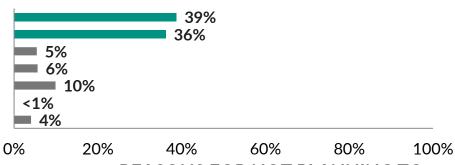
BUSINESS TRAVEL

THREE-QUARTERS OF ORGANIZATIONS PLAN TO RESUME BUSINESS TRAVEL IN 2023

- This finding should be interpreted with caution, however, because in Spring 2022, most organizations (80%) planned to resume business travel in 2022, but very few have actually done so (10%), according to this survey.
- Among those who plan to resume, more than a third plan on resuming each form of travel, with the largest share planning on resuming in person client/customer meetings (57%) and industry conferences/events (53%).
- Flight prices (47%) and hotel and food prices (44%), along with travel not being a necessity (42%), are the top reasons preventing some organizations from resuming travel.

BUSINESS TRAVEL PLANS

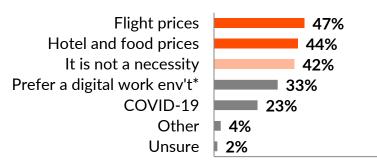
Yes, we will start essential and non-essential travel*
Yes, but only essential business travel
No, we do not plan to return to business travel in 2023
We are undecided at this time
We had already resumed business travel prior to 2023
Other
My company didn't facilitate travel prior to COVID-19*



TYPES OF TRAVEL PLANNING TO RESUME

In person client meetings* Industry events* Client conferences* Internal, off-site meetings* Cross-office travel* New business pitches 57% 47% 43% 43% 37%

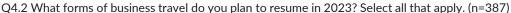
REASONS FOR NOT PLANNING TO RESUME TRAVEL



0% 20% 40% 60% 80% 100%

0% 20% 40% 60% 80% 100%

Q4.1 Some organizations have resumed business travel in the past year. Does your organization plan to re-introduce business travel this year? (n=516)



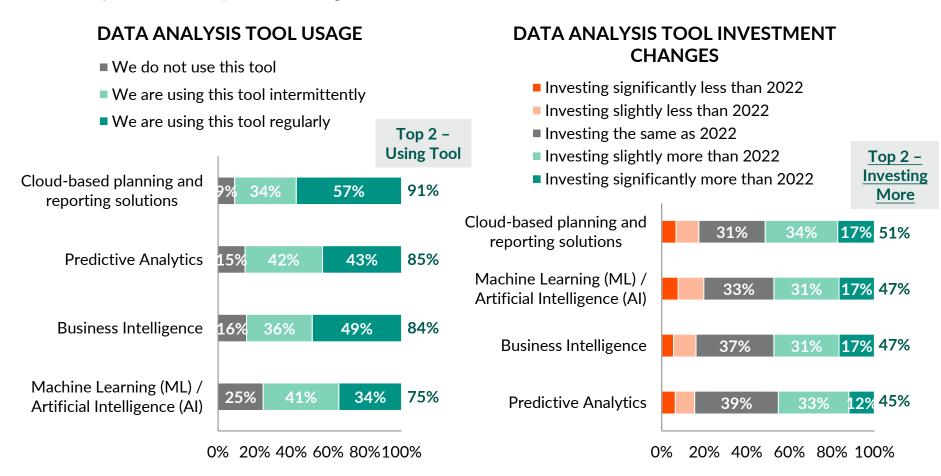
Q4.3 Which of the following are reasons you do not plan to resume business travel in 2023? Select all that apply. (n=57) *Note: Answer option shortened for brevity.



TECHNOLOGY

CLOUD-BASED PLANNING AND REPORTING SOLUTIONS REMAIN THE MOST REGULARLY USED TOOLS

- Business intelligence, predictive analytics, and ML/AI tools are also used at least intermittently by most organizations (75-85%), including between a third and half using these tools regularly (34-49%).
- Moving forward, around half of organizations (45-51%) plan on investing more in these tools this year, while fewer than a quarter (16-20%) plan on investing less.

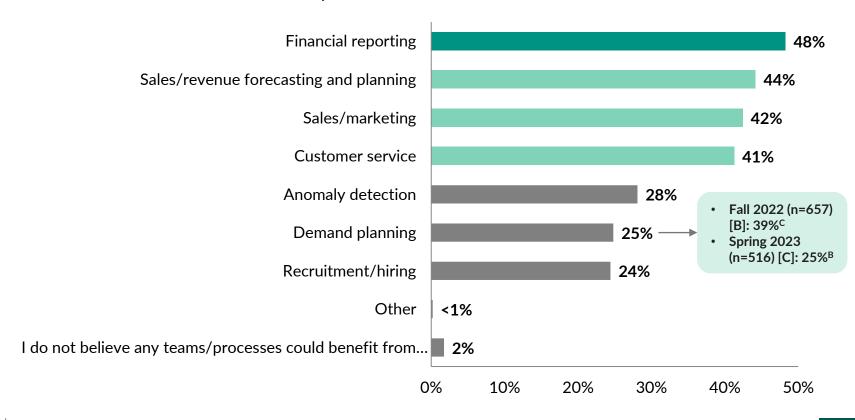




FINANCIAL LEADERS BELIEVE FINANCIAL REPORTING COULD BENEFIT MOST FROM AI/ML SOLUTIONS

- Slightly fewer than half believe sales/revenue forecasting and planning (44%), sales/marketing (42%), and customer service (41%) could benefit most.
- These findings are highly similar to Fall 2022 results, except for demand planning, for which financial leaders were significantly more likely to see an opportunity then (39%) compared to now (25%).

AI/ML OPPORTUNITIES





TWO-THIRDS OF ORGANIZATIONS HAVE ADOPTED AN AUTOML SOLUTION TO SUPPLEMENT SOME OF THEIR WORKFORCE NEEDS

This is a significant increase from Fall 2022, when most organizations had not adopted such solutions (72%), including
a quarter of organizations (24%) that had no plans of doing so.*

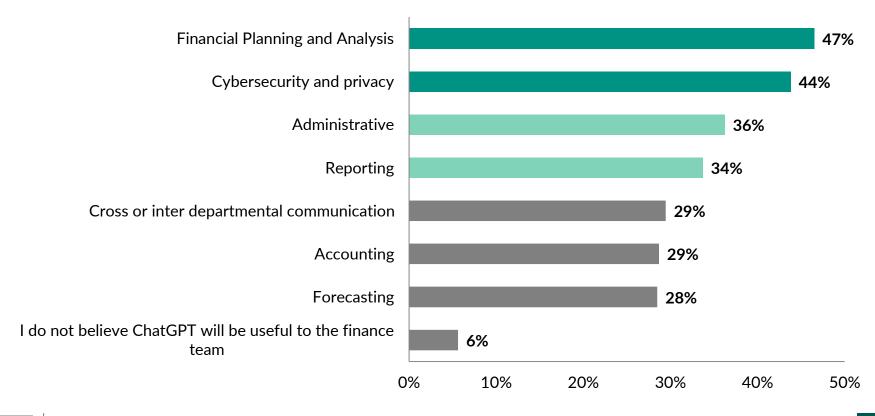
AUTOML PLANS Yes, we have adopted an AutoML solution and are 35% actively using it Yes, we have adopted an AutoML solution and are in the 33% process of implementation No, but we plan to investigate an AutoML solution in the 25% future No, we don't use an AutoML solution and we have no 6% future plans to adopt one 0% 10% 20% 30% 40% 50%



FINANCIAL LEADERS BELIEVE CHATGPT WILL BE MOST USEFUL FOR FINANCIAL PLANNING AND ANALYSIS, CYBERSECURITY, AND PRIVACY

• A third of financial leaders also believe it will be useful for administrative (36%) and reporting (34%) tasks.

EXPECTED USES OF CHATGPT

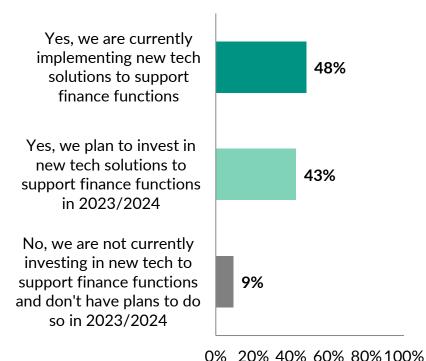




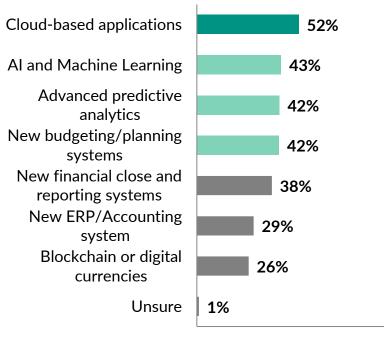
HALF OF ORGANIZATIONS ARE CURRENTLY IMPLEMENTING NEW TECH SOLUTIONS TO SUPPORT FINANCE FUNCTIONS

- Many of the remaining organizations (43%) are planning to invest in such solutions in 2023/2024.
- Cloud-based applications (52%) are the most common type of technology organizations are investing in or planning to invest in, followed by AI/ML (43%), advanced predictive analytics (42%), and budgeting/planning systems (42%).

INVESTMENT IN NEW TECHNOLOGY TO SUPPORT FINANCE FUNCTIONS



TYPES OF TECHNOLOGY BEING INVESTED IN

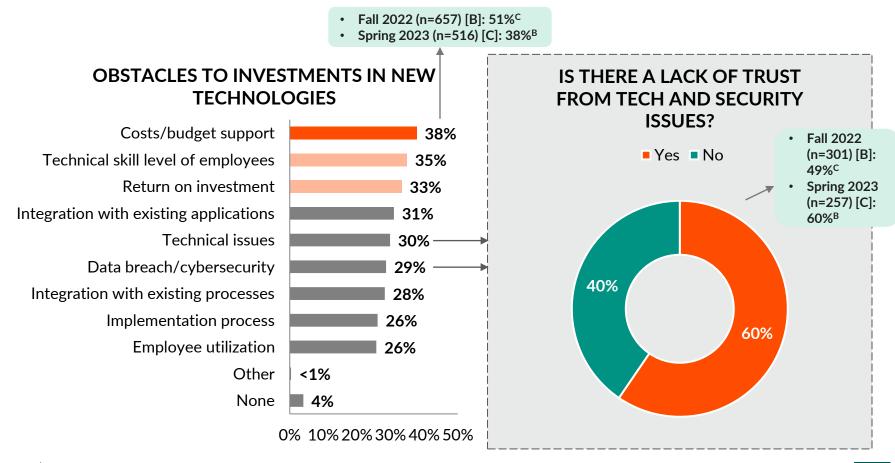


0% 20% 40% 60% 80% 100%



COST/BUDGET SUPPORT REMAINS THE TOP OBSTACLE TO INVESTING IN NEW TECHNOLOGIES

- The share of organizations that report this as an obstacle, however, has decreased significantly from Fall 2022 (51%).
- Still, more than a quarter of organizations report each of the listed obstacles as potentially preventing them from investing in new technologies.
- For those who report technical and/or security issues as obstacles, more than half (60%) say this is due to a lack of trust from new technology solutions.





Q7.5 Which of the following are reasons that may prevent you from investing in new technologies (AutoML, Cloud, AI, etc.) for your organization? Select all that apply. (n=516)

DEMOGRAPHICS

RESPONDENT CHARACTERISTICS

	Age (n=516)		Job Role (n=516)	
	18 to 24	4%	Manager/Sr. manager	50%
	25 to 34	36%	Director	28%
	35 to 44	38%	Vice president/Sr. vice president	5%
	45 to 54	15%	C-suite executive	8%
	55+	7%	President/CEO	5%
	Country (n=516)		Owner	4%
	Canada 28%		Job Function (n=516)	
	Mexico	33%	Director of finance	18%
The second	United States	39%	Chief Financial Officer (CFO)	11%
_	• • • • • • • • • • • • • • • • • • •	37 70	Chief Information Officer (CIO)	11%
	Sector (n=516)	/ 40/	Director of financial reporting	11%
	Private	64%	VP/director of financial systems	9%
	Public	36%	Controller	7%
	Industry (n=516)		Director of FPA	6%
	Construction/Home Improvement	16%	VP of finance	5%
	Manufacturing	14%	Chief Accounting Officer (CAO)	4%
	Retail	12%	VP of financial reporting	2%
~	Finance/Banking/Insurance	11%	VP of accounting	2%
	Engineering/Architecture	6%	VP of FPA	1%
	Education	5%	None of these	15%
	Telecommunications	4%	2022 Povonuo (n=514)	'
	Healthcare/Medical	4%	2022 Revenue (n=516) Under \$100M	24%
	Accounting	3%	•	1
	Food Service	3%	\$100M to \$499M	22% 22%
	Other	22%	\$500M to \$999M	1
	Decision-Making Status (n=516)		\$1B to \$4.99B	15%
	Primary decision maker	68%	\$5B to \$10B	7%
	Shared decision-making authority	32%	Over \$10B	5%
	That sa accision making additiontly		I don't know/prefer not to respond	3%_



